

# ANNUAL REPORT

2014-2015





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## Message from the Chairman



The seeds of CLTS were planted in my mind in 1999-2000, when I was in Mosmoil village, Rajshahi district in Bangladesh, examining the impact of a traditional sanitation programme of Water Aid and its implementing partner, Village Education Resource Centre (VERC), which involved subsidies and prescriptions of latrine models. After fifteen years, it is quite heartening to see that an approach that started in a small village in Bangladesh has now scaled up to more than 68 countries.

While a lot of effort is being made to ensure access to basic sanitation to millions of people through the CLTS approach of local empowerment, still a lot more has to happen in terms of transforming institutional attitude and thinking, establishing effective collaborations and mainstreaming the approach within government for greater progress. The frontiers of CLTS have been changing fast with the Natural Leaders and Community Consultants taking a more proactive role in its scaling up and spread. Local innovations in terms of developing low cost and appropriate toilets with unique blending of indigenous knowledge and technology are also emerging as a new phenomenon.

Even as CLTS has spread, challenges have also emerged. The attempt to view CLTS as only a set of triggering tools for demand creation is the most serious of these challenges. In India, an extension of triggering to all corners of the country, is seen as the silver bullet that will combine with high subsidies, and lead to the rapid creation of an ODF rural India. Any attempt to draw attention to the fact that CLTS can only succeed in altering collective behaviour when there is an enabling environment free of subsidies, is dismissed as a fundamentalist view, not in tune with reality. The stark evidence of the failure of subsidies – the millions of toilets constructed in the past which have gone ‘missing’ – is brushed aside as poor implementation which will not be repeated by the new managers of the programme.

In Africa, the challenge has another nuance. Instead of subsidies to support toilet construction post triggering, it is sanitation marketing by the private sector which is expected to deliver safe confinement of excreta. For these sanitation proponents, sanitation is still about toilets and not behaviour; it is still a problem that needs outside help to be resolved. In effect, it is a negation of the empowered local community that CLTS seeks to create, a community that on understanding its situation, undertake to solve its own problem. The community only requires handholding as facilitation not as an economic or financial prop for its efforts. I believe that evidence is constantly emerging about how misplaced is this understanding of CLTS and how doomed are programmes based on such policy. We have to effectively disseminate such evidence so that course correction can be initiated and we do not waste more time in truly adopting CLTS and achieving what is well within our grasp, an ODF world.

I would like to sincerely thank Irish Aid, all our partners, advisors, Inner Circle members and team members for the continued support and faith reposed in CLTS Foundation. I would like to assure that our Foundation would continue to remain committed to make an OD free world in the quest for a better tomorrow.

*Dr Kamal Kar*

# The Foundation at a Glance

## *What is CLTS?*

**C**ommunity-led Total Sanitation (CLTS) is an innovative approach for empowering communities to completely eliminate open defecation (OD). It focuses on igniting a change in collective sanitation behaviour, which is achieved through a process of collective local action stimulated by facilitators from within or outside the community. CLTS involves no up-front, individual household hardware subsidy and does not prescribe latrine models.



*CLTS facilitation in Bangladesh*

## *About the CLTS Foundation*

Since Dr. Kamal Kar pioneered CLTS in Bangladesh, the approach has been introduced and implemented in more than 68 countries across the globe. It has been incorporated in the National Sanitation Strategy of at least 25 countries. The growing global demand for



establishing common platforms for the practitioners, policymakers, trainers and those benefiting from CLTS, necessitated the formation of CLTS Foundation by Dr Kar in 2009. The CLTS Foundation works through an international team of professionals, practitioners, researchers and policy experts towards building capacity and influencing policy for enhancing access to sanitation for millions through CLTS.



*CLTS Foundation works with professionals from around the world to enhance the access to sanitation for millions. (From L to R): Dr Kamal Kar, Abdallah Abdelrassoul, UNICEF Chad and Virginie Mahan, UNICEF, Ivory Coast in Benin*

It is therefore well-placed to perform the role of an institutional actor that tries to bridge the gaps left by the sporadic efforts of the various development actors which have taken up CLTS in the last decade. It also seeks to bring together the efforts of those who believe in the CLTS approach on one platform. Apart from capacity building, policy advocacy and knowledge management, the Foundation also provides technical support and has been active in producing both print and electronic material related to understanding the basics and fundamentals of CLTS, its spread and unique examples created in different parts of the world.



## *The Paradigm Shift- from counting latrines to counting ODF communities*



*Triggering the community in Ogoja, Nigeria*

The CLTS approach challenged all the traditional approaches to sanitation and turned the conventional thinking upside down. The paradigm has started shifting very fast from counting latrines to counting communities which are open defecation-free. This single contribution of CLTS is reflected in the draft SDG formulation.

## ***Our Vision for Change***

CLTS Foundation strives to create a world free from open defecation through collective behaviour change by empowered local communities by influencing the national strategies and policies of countries, building capacity and provision of technical support at various levels.



## *Our Mission*

Our mission is to unleash the hidden potential and capabilities of local communities to solve their own problems and take charge of their lives. We see sanitation as the key public good for reducing poverty as well as improving livelihoods of people and their standards of living as a whole. We aim to make a difference to the lives of millions of people by enhancing access to safe sanitation through strong and nuanced policy and programmes along with a vibrant and



*A family in an ODF community in Madagascar*

informed civil society to promote CLTS on the ground. We seek to draw on existing skills and develop champions at different levels (both human and institutional) in countries in Asia, Africa and Latin America to internalise and mainstream nationwide scaling up of CLTS for the benefit of millions. We aspire to achieve an open defecation-free world.



# Management Committee 2014-2015



***Dr. Kamal Kar (Chairman):*** Dr Kar, a specialist in livestock production, agriculture and natural resources, is the pioneer of the CLTS approach. He has done pioneering work in the Indian subcontinent and has introduced CLTS in more than 68 countries across Asia, Africa, and Latin America. He has a number of publications on health, sanitation, agriculture and natural resources to his credit. He has also published a Hand Book and Trainers' Guide on CLTS, which have been translated into more than 15 languages.



***Deepak Sanan (Member):*** Mr Sanan, is an officer of the Indian Administrative Services (IAS), and is currently Additional Chief Secretary to the Government of Himachal Pradesh, India. He was instrumental in the introduction of CLTS in a number of states in India including Himachal Pradesh. He has worked with the Water and Sanitation Programme (WSP) of the World Bank and has published papers on a variety subjects related to both sanitation as well as other public policy issues.



***Dr. Dipankar Datta (Member):*** Dr.Datta brings two decades international development and humanitarian aid experience in Asia, Africa & Europe. At present he is based in Amsterdam and working as the Asia Regional Manager of Aflatoun International. He started his career in 1995 with Proshika - A Centre for Human Development. In late 1997 he joined Concern and most recently, he served as Assistant Country Director and Country Director in Kenya and India respectively with Concern Worldwide. He was appointed as Trocaire's Country Director for India in February 2013 and served up to April 2015.





**Swati Kar (Trustee):** Ms Kar is a post-graduate in Sanskrit from the University of Calcutta. She has over 20 years of experience in rural development with a special interest in the cultural aspects of tribal rural Bengal. She has translated many books and articles including the Handbook on CLTS into Bengali for the benefit of the vernacular readers in India and Bangladesh. She has been associated with the journey of the CLTS approach since its inception in Bangladesh in 2000.



**Anindya Paul (Trustee):** Mr Paul has extensive experience in advertising and marketing, working with traditional and innovative media in India. He is the Director, Planning & Creative of the prestigious communication agency TCP Advertising in Kolkata. He has helped build the media and communication channels of the Foundation since its inception. Mr Paul also leads the advocacy efforts of CLTS approach at the national level along with Dr Kar and Mr Sanan.



**Theresa McDonnell Friström (Advisor):** Ms Friström holds an M.Sc. (Econ) from Swansea University, Wales; and Diplomas in Social Policy and Administration (Swansea University), Human Resource Management (IMI/Trinity College Dublin), and Disaster Management (Dhaka University, Bangladesh). She has also co-hosted CLTS Workshops in participatory skills and tools with Dr. Kamal Kar in Uganda (1996-98), Cambodia (2002-2005) and Ethiopia (2006-2008).

## ***About CLTS Foundation Global***



CLTS Foundation Global is our sister concern, and a Kolkata-based not-for-profit (under section 25 of the Companies Act 1956) company. The company supports CLTS Foundation by providing capacity support and by forging partnerships with agencies and country programmes outside India.



# How does the CLTS Foundation work?



*Transect walk during a triggering exercise in Benin*

## ***Capacity building & providing technical support***

CLTS has been introduced by Dr Kamal Kar in more than 68 countries through regional and international training workshops, which produced a large number of trainers and facilitators of CLTS.

There are now a multitude of global organisations – UNICEF, DFID, WSP, Water Aid, Plan International, IRC, CARE, WSSCC, Bill and Melinda Gates Foundation and others – that have to an extent adopted the CLTS approach and are funding and supporting national and local governments and NGOs in Asia, Africa and Latin America.

The CLTS Foundation is guiding governments, donors and NGOs to channelise resources appropriately and agree on common criteria that ensures an enabling environment for a national CLTS scale up strategy and practice. The Foundation has made significant progress in exploring new frontiers of work by signing collaborative contracts with agencies like UNICEF Eastern Southern Africa Regional Office (ESARO), Global Sanitation Fund (GSF), and Practical Action.



## *Influencing national sanitation policies of countries and strategies*

The Foundation is committed to institutionalise the innovation and learning process to ensure that our policy recommendations and practice are effective. The Foundation also strives to influence national and international decision makers (donors and lenders) and practitioners to adopt policies and practices that can bring large scale and lasting change in the attitude and behaviour in relation to safe sanitation. This is done through advocacy with targeted actors as well as engaging with and mobilising public support to attain our vision. The CLTS Foundation seeks to work closely with development partners adopting CLTS and to synergise their efforts.

## *Knowledge building*

The Foundation produces training and knowledge materials, both print and electronic regularly. This is most often done in collaboration with major development partners and academic institutions.



*Madagascar: CLTS Foundation partnered with the government of Madagascar*



# ***O**ur core priorities are*

- **Encourage more national governments to include CLTS in their respective national sanitation strategies ensuring access by millions of people to basic sanitation.**
- **Provide a strong functional linkage between the trainers, practitioners, national level policy makers involved directly or indirectly in CLTS in countries that have adopted the approach.**
- **Develop institutional capacity to cater to the growing demand of national champions, facilitators, trainers, and field staff of CLTS across countries**
- **Encourage and enable institutions not to limit the potential of CLTS within the narrow boundaries of water and sanitation alone, but to build upon the solidarity created through the CLTS approach and to use this as an entry point to address wider issues beyond sanitation and orient collective behaviour to focus on early childhood development, food security, rights, and participatory governance.**



# Our Key Activities

2014-2015



**Advocacy for an enabling environment and scaling up CLTS | Technical support | Producing CLTS Knowledge materials | Participation in events**



# Advocacy for an enabling environment and scaling up CLTS

## *Madagascar*

CLTS Foundation has played a key role in providing process, technical and advocacy support towards the national initiative of achieving an ODF Madagascar.



*A visit to an ODF community in Madagascar*

The Fonds d'appui pour l'assainissement (FAA) programme in Madagascar, supported by the Global Sanitation Fund (GSF), has made remarkable progress working with the CLTS approach since 2011. Within this programme, Madagascar has achieved more than 14,000 ODF communities till date, putting into practice the principle of zero subsidy and giving a strong focus on achieving sustained behaviour change rather than building latrines.





*(From L to R) Mr. Adrien Ladislas RAKOTONDRAZAKA, Director General of Ministry of Water; Dr.Kamal Kar, Chairman, CLTS Foundation; Dr. Johanlta NDAHIMANANJARA, Minister of Water; Hon'ble President Mr.Hery Rajaonarimampianina; Mr.Chris Williams, Executive Director, Water Supply and Sanitation Collaborative Council; Mrs. Michele Rasamison, President of the Country Programme Monitor and Ms.Clara Rudholm, Programme Officer, Global Sanitation Fund*

In July 2014, Honourable President Hery Rajaonarimampianina, together with the Prime Minister Mr.Roger Kolo, and key ministers such as the Minister of Water, Dr. Johanlta Ndahimananjara, pledged strong political will and ownership in making Madagascar completely ODF by 2018.

## **India**

With nearly half of its population still defecating in the open, India is viewed as the toughest nut to crack in the sanitation sector. CLTS Foundation has been engaged in advocacy efforts in favour of an enabling environment for CLTS. Dr. Kamal Kar met the then Union Minister of Health, Dr. Harsh Vardhan and Union Minister of Rural Development Mr. Nitin Gadkari on 27th August, 2014. He discussed the various issues and the challenges of the current hardware driven approach in India.





*With Dr. Harsh Vardhan, Honourable Minister of Health (centre) and the leading Rotarians of India*

The Indian Prime Minister's announcement of the Swachh Bharat (Clean India) Mission on 2<sup>nd</sup> October, 2014 has given a boost to the Foundation's efforts. The Foundation succeeded in influencing the national programme guidelines to provide for flexibility to states in the matter of disbursing household subsidies. Since then, the Foundation has been constantly engaged with various states in trying to ensure earnest implementation of CLTS in their sanitation programmes.

### ***Formation of the Inner Circle***

With the CLTS methodology gaining strength with each passing year, newer challenges are also arising in terms of scaling up CLTS with quality and staying true to its core principles and philosophy. In this context, the Foundation realised that the time had come to constitute an ***Inner Circle***, which would include strong believers in CLTS as an empowerment approach.

The first meeting of the CLTS Foundation's Inner Circle was held on February 19, 2015 at Hotel Rajhans (Surajkund), Faridabad, Haryana which was attended by senior government officials, policy experts, international development practitioners, academicians and researchers.





*The CLTS Foundation team with Inner Circle members and advisors*

As the first Inner Circle Meeting was combined with the annual retreat of the CLTS Foundation senior advisors, managing committee members and the staff also participated in the meeting.

### ***Round-table discussion on CLTS at the Netherlands***



*Round table discussion at Netherlands*



The Netherlands Ministry of Foreign Affairs, Plan and WASTE organized a round table discussion with Dr. Kar by inviting all the sanitation experts of Netherlands in December 2014. The discussion focused on the critical success factors of CLTS, gaps and challenges in quality scaling up and sustainability with focus on the 'Post-ODF' phase.

## *Engaging with media*



*Dr Kamal Kar was invited to CLEANATHON broadcasted on NDTV*

The CLTS Foundation participated and actively contributed to the CLEANATHON event broadcasted on NDTV on December 14, 2014. In an exclusive interview with Mr. Vikram Chandra, Executive Director and CEO of NDTV Group and Mr. Amitabh Bachchan, the CLEANATHON ambassador, Dr. Kar congratulated the government on prioritising the sanitation needs of the country. He also drew attention to the lessons learnt from other developing countries of the world where CLTS is being implemented and the failure of sanitation interventions which involve upfront household hardware subsidy. On April 9, 2015, Gardiner Harris, the South Asia correspondent for The New York Times visited the Foundation's office in Kolkata to interview Dr Kamal Kar and later he was taken to Kalyani the first ODF town in India for a field visit.



# Technical Support

## *Southern Africa Regional Workshop at Namibia*



*Participants of the Southern Africa Regional Workshop at Windhoek*

The Southern Africa Regional Workshop on 'A Community-Led Approach to Scaling up Sanitation Coverage and Sustainable Hygiene Behaviour Change' kicked off on April 1, 2014. The three-day workshop was hosted by the Government of Namibia in collaboration with UNICEF regional and Namibia country offices and CLTS Foundation. From Namibia, the Minister of Water, Forestry and Agriculture, the Minister of Health and Social Services were present along with representatives of six countries in southern Africa: Zimbabwe, Zambia, Botswana, Lesotho, Namibia and Swaziland.

The workshop mainly focused on assisting the BLNS countries of Africa, namely Botswana, Lesotho, Namibia and Swaziland to scale up CLTS. The workshop was attended by key institutional actors such as the Mayor of City of Windhoek Ms. Agnes Kafula, Minister of Agriculture, Water and Forestry Hon. Mutorwa, Prime Minister Rt. Hon. Geingob and Minister of Health and Social Services Hon. Kamwi.



## *Training of trainers' workshop at Somaliland*



*Participants of the master training of trainers' workshop at Hargeisa, Somaliland*

UNICEF Somalia in partnership with CLTS Foundation conducted a five day master training of trainers' workshop at Hargeisa, Somaliland from the 25th to the 30th of October, 2014.

Approximately 80 professionals from Somaliland, Puntland and the South Central region of Somalia participated in this workshop. These included officials and public health officers from

the Ministry of Health, local and international NGOs and the UNICEF WASH teams

working in these regions of Somalia. During the workshop, real-time triggering of 12 communities was

conducted in six villages of Xhidinta, Cunacabad, Dhaboolaq, Habasweyn, Ijaara and Taysa in Hargeisa in Somaliland.



*CLTS Foundation team with participants of the workshop*

Dhaboolaq, Habasweyn, Ijaara and Taysa in Hargeisa in Somaliland.



## *Lesotho workshop*



*Triggering in process in a community in Thaba-Tseka Region, Lesotho*

In November 2014, a Training of Trainers' Workshop on CLTS was conducted by the CLTS Foundation team in Thaba-Tseka Region. There were around 80 participants invited from across all 10 districts of the country.



As a part of the training, the participants triggered some 11 communities and it was encouraging to see that within 24 hours almost 250 pits were dug in those villages.



## *Nigeria workshop*



*The last day of the training of trainer's workshop at Ogoja, Nigeria*

CLTS Foundation on the request of Concern Universal, the executing agency of GSF programme agreed to provide quality inputs and process support to the Rural Sanitation and Hygiene Promotion Programme in Nigeria (RUSHPIN) programme. As a part of this collaboration, a training of trainer's workshop was held in Ogoja from 12th to 17th June, 2014.



*Triggering in process*



About 121 participants from 12 Local Government Areas and 12 Civil Society organisations from two implementing states viz, Cross River and Benue state participated in the training programme.

## ***Benin workshop***



*Dr Kamal Kar with the Honourable Minister of Health, Benin*

A five day hands-on training workshop on CLTS, under the guidance of Dr. Kamal Kar was held at Bohicon, Benin from 20th March 2014. This workshop witnessed the participation of 95 people from all over the country. This workshop was a national level initiative by the Ministry of Health and UNICEF Benin, for mainstreaming CLTS in the country. Regarding this, Dr. Kar

had a meeting with the Honourable Minister of Health of Benin.

Recent figures from UNICEF Benin show that the country is gradually getting on track. As per UNICEF, out of the 848 localities that were triggered 764 localities were confirmed ODF by the Ministry of Health. At present 194,847 people live in an ODF environment because of the efforts of all the key stakeholders to make the CLTS programme a success.

## ***Timor -Leste workshop***

A four-member team from CLTS Foundation facilitated a training of trainers' workshop in



*The inaugural day of the training of trainers' workshop in Bobonaro district*

Bobonaro district in Timor-Leste involving participants from the Ministry of Health, Government of Timor-Leste, National Institute of Health, BESIK, UNICEF, Plan, WaterAid, Child Fund, ADRA, World Vision, and other local NGOS. On the sidelines of the workshop, the CLTS

Foundation team conducted a number of meetings with various stakeholders to work on a roadmap for an ODF Bobonaro.



### *Training of Trainers workshop, Chengdu*



*Group exercise at the Chengdu workshop*

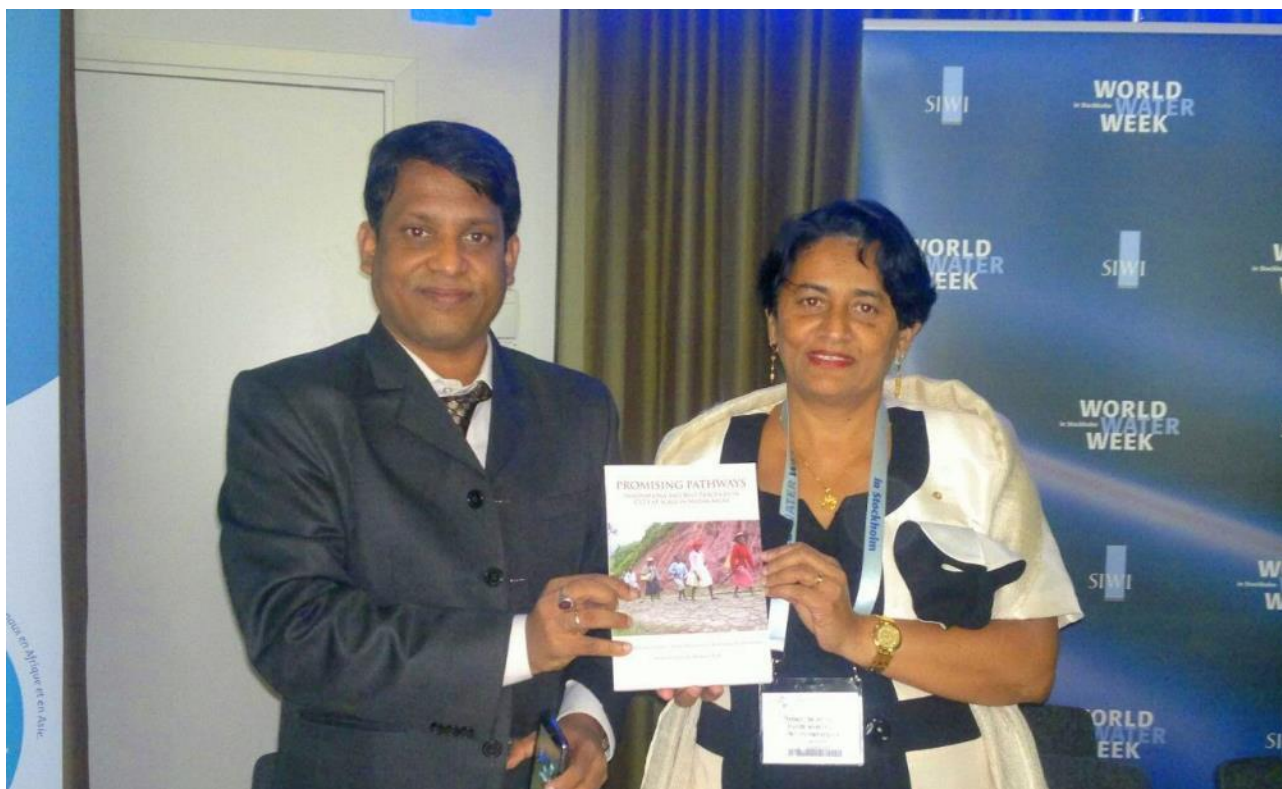
CLTS Foundation facilitated a Training of Trainers workshop on Community-led Total Sanitation (CLTS) held at Chengdu, China from April 23 to April 25, 2015. The workshop was organised for community leaders from Kailash China Pilot Sites, Pulan County. It was organised by the

International Centre for Integrated Mountain Development (ICIMOD) in collaboration with the Sichuan University and supported by the Department for International Development (DFID) and the German Agency for International Cooperation (GIZ).



# Producing CLTS Knowledge materials

## *Promising Pathways launched at World Water Week 2014*



*Dr. Johanita NDAHIMANANJARA, Hon'ble Minister of Water of Madagascar (right) unveils Promising Pathways during World Water Week 2014 with one of the authors Sisir Pradhan*

On September 2, 2014, CLTS Foundation released the book “Promising Pathways” in collaboration with WSSCC and FAA Madagascar at the World Water Week, Stockholm. Mrs. Dr. Johanita NDAHIMANANJARA, Hon'ble Minister of Water of Madagascar unveiled the book in the presence of Mr. Christopher Williams, Executive Director, WSSCC, Ms. Michelle RASAMISON, Chairperson, Programme Coordinating Mechanism of FAA Madagascar and Dr. Kamal Kar. The event was well attended with participants from various sectors and different countries. This book offers new thinking and mechanisms of CLTS scaling-up to CLTS practitioners and policy makers across the world, capturing the learnings from Madagascar which has registered an impressive success with more than 14,000 Open Defecation Free Villages in just three years. The book has received a very good response from different quarters including the academic community, practitioners and policy makers from across the world.



*Book Launch Session at the World Water Week*

## ***Madagascar Knowledge Series***



*A compilation of four documentaries initiated by the Foundation capture Madagascar's journey towards establishing ODF regions*

A compilation of four documentaries showcasing Madagascar's exemplary journey towards establishing ODF regions through CLTS was developed in collaboration with CLTS Foundation Global. The four documentaries are on the themes: *From OD to ODF, Sanitation*

*Ladder, Institutional Triggering and Growing Benefits. From OD to ODF* focuses on how the CLTS approach has been implemented in the communities of Madagascar to achieve collective hygiene behaviour change and enable people to spontaneously stop open defecation in their



everyday lives. The film traces the process by which the CLTS methodology and tools were introduced in the community and appropriate triggers were used to prompt people to take charge of their own sanitation situation and make a conscious decision to live in an ODF environment. The second film, *Sanitation Ladder*, showcases the range of participatory technological innovations that emerged from within the CLTS programme in Madagascar, pointing to the power of CLTS to build ownership and leadership among the people, leading to participatory development of locally-appropriate solutions to address open defecation. The third film, *Institutional Triggering*, documents the building of successful institutional collaborations as integral to the rapid scaling up of CLTS in Madagascar. The last film, *Growing Benefits*, captures some of the largely untapped potential of CLTS in livelihoods improvement and poverty eradication, better health outcomes and gender equality, etc. as these emerged from the CLTS programme in Madagascar.

## Participation in events

### *37th WEDC Conference, Hanoi*



*Dr Kamal Kar at WEDC Conference, Hanoi, Vietnam*

The CLTS Foundation, the CLTS Knowledge Hub at IDS, and WSSCC convened a session entitled 'Reflection on CLTS with Kamal Kar and the way forward' at WEDC Conference in Hanoi, Vietnam held from September 15 to 19,

2014. Practitioners and organisations from India, Afghanistan, Philippines and elsewhere shared their work on CLTS and discussed common issues. The focus of the session was on

looking forward, keeping in mind the proposed post-2015 target on eliminating the practice of open defecation.

## ***2<sup>nd</sup> workshop on Annual Heritage Tourism Platform for Kailash Landscape***



*Participants of the workshop*

The International Centre for Integrated Mountain Development (ICIMOD) through its management Unit of "Kailash Sacred Landscape Conservation and Development initiative" organised its 2<sup>nd</sup> Heritage Tourism Platform Workshop. This

workshop was held on November 24-25, 2014 in Lijiang, Yunnan, China. Dr Kamal Kar participated in this workshop as an 'Invited Expert'.

## ***World Toilet Summit 2015***



*(From left to right): Mr. Vijay Chadda, CEO, Bharti Foundation; Mr. Devendra Chaudhry, Special Secretary, Ministry of Power, Dr. Kamal Kar, Founder, CLTS Foundation; Mr. Anuraag Saxena, CEO World Education Foundation and Mr. Jack Sim, Founder, World Toilet Organisation*

Two members of the Managing Committee participated in the World Toilet Summit held from January 19-20, 2015 in Vigyan Bhavan in New Delhi which was attended by senior officials



from key government ministries and various international and national organisations. Dr Kar participated in a panel discussion on “Behavioural Change and empowerment”. At this Summit, he was also honoured with the World Toilet Organization (WTO) Hall of Fame Award in recognition of his pioneering work to empower communities to end open defecation.

## *12th Kolkata Group Workshop*



*Preetha Prabhakaran of CLTS Foundation, Nobel Laureate Dr Amartya Sen and others at the 12<sup>th</sup> Kolkata Group Workshop*

CLTS Foundation was invited to participate in the prestigious annual Kolkata Group Workshop organised by Pratchi (India) Trust, Harvard Global Equity Initiative and UNICEF India from February 5-7, 2015 at the National Library. This year’s workshop was chaired by Nobel Laureate Dr Amartya Sen. Ms Preetha Prabhakaran from CLTS Foundation in her presentation illustrated how the CLTS approach which is based on a no-subsidy policy and rooted in a model of community empowerment and mobilisation, has radically transformed global sanitation policy focus from toilet construction to the process of collective behaviour change, motivating more than 30 million people to spontaneously stop open defecation. She cited examples from CLTS experiences in Mali, Madagascar, Kenya and Bangladesh, which have achieved significant success in reducing the rates of open defecation.

## *India-WASH Summit*



*A session in progress at the Summit*

A three-member team from CLTS Foundation participated at the India-WASH Summit organized by WaterAid from February 16 to 18, 2015 at New Delhi. Mr. Deepak Sanan made a presentation at one session and

Dr. Kamal Kar was invited to chair another session on 'Behaviour Change and Toilet use.'

## *Participation at the launch of COUNTDOWN*



*Dr Kamal Kar speaks at the launch of COUNTDOWN*

Dr Kamal Kar was invited to the launch of COUNTDOWN (Calling Time on Neglected Tropical Diseases) in the Wolfson Building at the Liverpool School of Tropical Medicine on March 12, 2015. Dr Kamal Kar helped in the

planning stage of the research process and gave guidance on issues such as LSTM's focus in Ghana, Liberia, and Cameroon and how they can ensure that their work has an impact on policy and practice.



## ***National Workshop to Develop Indicators and Parameters for ODF Communities***



*Deepak Sanan, Member, Managing Committee presents at the national workshop at Pune*

Two Managing Committee members attended the ‘National Workshop to develop indicators and parameters for Open Defecation Free Communities/ Villages/ Gram Panchayats in the context of Swachh Bharat Mission (Gramin)’ held at Pune from April 13 to 14, 2015.

The workshop was organized by the WSSCC and there was consensus by the end of the first day on what constitutes ODF and ODF plus. The participants also agreed that it was about 100 % usage and safe technology for confinement and not a toilet count.

## ***Participation at Global Poverty Project’s Earth Day event***

Dr. Kar was invited to participate in the Global Citizen 2015 Earth Day event organized by the Global Poverty Project (GPP), UNICEF, The World Bank and the United Nations Foundation at the National Geographic Museum in Washington DC. At the kickoff event ‘*Getting to 100: Accelerating the Global Sanitation Agenda*’, Dr Kar presented a compelling case for CLTS, an innovative methodology for mobilizing communities to completely eliminate open defecation. He emphasized that only a subsidy free approach can enable a genuine focus on community empowerment, community analysis and collective action to become open defecation free.



*(Left to right) Geeta Rao Gupta, deputy executive director (programmes), UNICEF; Alice Albright, CEO, Global Partnership for Education; Gertrude Maseko, First Lady of Malawi; Voahangy Rajaonarimampianina, First Lady of Madagascar; Dr Kamal Kar, chairman, CLTS Foundation; Junaid Ahmad, senior director, World Bank Group on Water Global Practice.*

The event had a prestigious lineup of speakers - Her Excellency Gertrude Mutharika, First Lady of Malawi; Her Excellency Voahangy Rajaonarimampianina, First Lady of Madagascar; Junaid Ahmad, Senior Director at World Bank Group's Water Global Practice; Geeta Rao Gupta, Deputy Executive Director, UNICEF; Alice Albright, CEO of the Global Partnership of Education; and Michael Sheldrick, Senior Manager, Global Policy and Advocacy at Global Poverty Project. This event also provided an opportunity for high level meetings with the key officials of GPP, USAID and GSF where possibilities of establishing a long term institutional partnership were discussed.



# CONTACT US



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***newsletter.***



# ANNEXURE 1: Trust Registrations Number: 03956

## **Section 12AA of the Income Tax Act 1961**

Order Number: DIT (E)/8E/367/2011-12/T-19  
2012-13/352-54

Date: 23/05/2012

## **U/s 80G (5) (VI) of the Income Tax Act 1961**

Order Number: DIT(E)/8E/367/2011-12/G-40  
2012-13/355-57

Date: 23/05/2012

## **Foreign Contribution (Regulation) Act 2010**

Registration Number: 147111102

Date: 21/05/2013

## **Professional Tax**

Number: RCE0055913

Date: 19/04/2012

## **Permanent Account Number (PAN)**

AABTC2488B

## **Tax Deduction Account Number (TAN)**

CALC07267B

## **Banking Information**

Standard Chartered Bank, Kolkata

## **Bank Details**

### **Non-FC Account**

Standard Chartered Bank, Kolkata

Account Number -33505055726

IFSC Code - SCBL0036004

### **FC Account**

Standard Chartered Bank, Kolkata

Account Number -33510244108

IFSC Code -- SCBL0036004



## ANNEXURE 2: AUDIT REPORT 2014-2015

*Ashok K. Das & Co.*  
Chartered Accountants

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Email : ashok@vsnl.com.

### AUDITOR'S REPORT

1. We have audited the attached Balance Sheet of Community Led Total Sanitation Foundation [CLTS foundation] , R - 109 The Residency, City Centre, Salt Lake City, Kolkata, 700064 as at 31st March, 2015, Receipts and Payment Account and Receipts and Payments Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the Board of Trustees. Our responsibility is to express opinions on these Financial Statements based on our audit.
2. We have conducted our audit in accordance with auditing standards generally accepted in India. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by Board of Trustees, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.
3. We report that
  - (a) We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
  - (b) In our opinion, proper books of account as required by law, have been kept by the trust, so far as appears from our examination of those books ;
  - (c) The Balance Sheet, Income and Expenditure Account dealt with by this report are in agreement with the books of account;
  - (d) In our opinion and to the best of our information and according to the explanations given to us, the said accounts, together with the notes thereon and attached thereto, give a true and fair view in conformity with the accounting principles generally accepted in India;
    - i) in the case of the Balance Sheet, of the state of affairs of the Trust as at March 31, 2015; and
    - ii) in the case of the Income and Expenditure Account of the surplus for the year ended on that date ; and
    - iii) in the case of the Receipts and Payments Account of the receipts and payments for the year ended 31st March, 2015.

Place Kolkata  
Dated: 22 September 2015

Ashok K. Das & Co.  
Chartered Accounts  
(FRN:- 325910E)

  
Ashok K Das  
(Proprietor)  
M No:- 050444



**COMMUNITY LED TOTAL SANITATION FOUNDATION (CLTS Foundation)**  
**R-109, The Residency, City Centre**  
**Salt Lake City, Kolkata - 700064**

**Balance sheet as at 31st March 2015**

	Schedule	Current Year		Previous Year	
<b>Source of Fund</b>					
General Fund	1	31,14,926		9,21,194	
Reserves & Surplus	2	5,000		5,000	
Corpus fund	3	9,60,000		6,60,000	
Unsecured Loans	4	24,660	41,04,586	41,410	16,27,604
			41,04,586		16,27,604
<b>Application of Fund Fixed Assets</b>	5				
a) Written down value		7,71,835		5,53,665	
b) Less depreciation		3,24,552		1,81,669	
c) Net block			4,47,283		3,71,996
<b>Investment</b>	6		14,36,524		6,60,000
<b>Current Assets, Loan and Advances</b>					
a) Cash and bank balance	7	23,68,243		8,10,128	
b) Deposits	8	90,000		90,000	
c) Income tax deducted at source	9	24,537		4,340	
		24,82,780		9,04,468	
<b>Less Current Liabilities</b>	10	2,62,000		3,08,860	
			22,20,780		5,95,608
			41,04,586		16,27,604
<b>Notes on Accounts</b>	18				

For and on behalf of

Community Led Total Sanitation Foundation (CLTS Foundation)

This is the Balance Sheet as referred to our report of even date

**Ashok K. Das & Co.**  
**Chartered Accounts**  
**(FRN: 325910E)**

Place Kolkata

Date: 22 September 2015

*Ashok K Das*  
 Ashok K Das  
 Proprietor  
 M No:- 050444

**Community Led Total Sanitation Foundation (CLTS)**

*[Signature]*  
 Chairman cum Secretary

**Community Led Total Sanitation Foundation (CLTS)**

*[Signature]*  
 Trustee





**COMMUNITY LED TOTAL SANITATION FOUNDATION (CLTS Foundation)**

R-109, The Residency, City Centre

Salt Lake City, Kolkata - 700064

**Income and Expenditure Account for the year ended 31st March 2015**

	Schedule	Current Year		Previous Year	
<b>Income</b>					
Income (Foreign Contribution)	11	66,22,064		26,03,028	
Income (Local Contribution)	12	35,000	66,57,064	12,70,952	38,73,980
Discount Received			607		0
			66,57,671		38,73,980
<b>Expenditure</b>					
Expenses (Foreign Contribution)	13	40,10,460		19,05,015	
Expenses (Local Contribution)	14	19,626		6,96,845	
Administration Expenses	15	0		1,36,548	
Depreciation	5	1,42,883	41,72,969	78,600	28,17,008
			41,72,969		28,17,008
Excess of income over expenditure			24,84,702		10,56,972
Transferred to Corpus Fund			3,00,000		6,60,000
Balance transferred to General Fund			21,84,702		3,96,972
<b>Notes on Accounts</b>	18				

This is the Income & Expenditure Account as referred to our report of even date

**Ashok K. Das & Co.**  
Chartered Accounts  
(FRN:- 825910E)

*Ashok K Das*  
Ashok K Das  
(Proprietor)  
M No:- 050444

Place Kolkata

Date: 22 September 2015



For and on behalf of

Community Led Total Sanitation Foundation (CLTS Foundation)

Community Led Total  
Sanitation Foundation (CLTS)  
*Suman*  
Chairman cum Secretary

Community Led Total  
Sanitation Foundation (CLTS)

*Swati Kar*  
Trustee

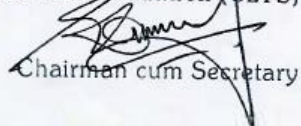
**COMMUNITY LED TOTAL SANITATION FOUNDATION (CLTS Foundation)**

R-109, The Residency, City Centre  
Salt Lake City, Kolkata - 700064

**Receipts and Payments Account for the year ended 31st March 2015**

	Schedule	Current Year		Previous Year	
<b>Receipts (Foreign Contribution)</b>					
opening balance as on 01.04.2014					
Cash in hand		959		1,055	
Standard chartered Bank		2,85,999	2,86,958	14,80,173	14,81,228
Bank Interest		60,923		71,207	
Grant Received from Irish Aid		64,02,399			
Interest on Fixed Deposits		95,801		68,101	
Loan Received from Swati Kar		1,45,000		10,100	
Recovery Against Tax Deduction at Source		97,576		57,555	
Receipt Against Professional Tax		4,130		1,220	
Maturity of Fixed Deposit		26,00,000		13,00,000	
Recovery of expenses		49,220	94,55,049	10,000	15,18,183
<b>Receipts (Local Contribution)</b>					
opening balance as on 01.04.2013					
Cash in hand		400		519	
Standard chartered Bank		5,22,770	5,23,170	9	528
Receipt of loan					
Donation Received		35,000		1,34,982	
Recovery Against Tax Deduction at Source				7,200	
Receipt Against Professional Tax		160		210	
Lions Club				6,50,000	
Income from World Bank			35,160	4,10,186	12,02,578
Discount Received			607		
			1,03,00,944		42,02,517
<b>Payment (Foreign Contribution)</b>					
Project expenses (Foreign Contribution)	16	38,88,536		15,94,758	
Sundry Creditors		1,67,474		1,59,720	
Loan & Advance		7,000			
Swati Kar		1,61,750		24,475	
Kamal Kar				84,461	
Payment of I.T.D.S.		97,576		62,455	
Payment of P. Tax		4,130		3,095	
Purchase of Assets		1,94,170			
Payment of outstanding expenses		58,340		1,06,350	
Meeting expenses				6,954	
Fixed Deposit with Bank				6,60,000	

Community Led Total  
Sanitation Foundation (CLTS)

  
Chairman cum Secretary

Community Led Total  
Sanitation Foundation (CLTS)  
Swati Kar  
Trustee

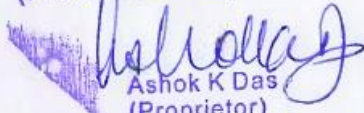




	Schedule	Current Year		Previous Year	
Tax Deduction at Source		9,680			
Interest on TDS			45,88,656	564	27,02,832
<b>Payment (Local Contribution)</b>					
Project expenses (Local Contribution)	17	19,626		4,85,344	
Office Rent				60,000	
Office Maintenance				450	
Printing & Stationery				600	
Telephone Charges				2,220	
Salary				50,032	
Travelling & Convayance				10	
Sundry Creditors				12,000	
Payment of I.T.D.S.				9,170	
Payment of P. Tax		320		210	
Purchase of Laptop				59,900	
Interest on TDS			19,946		6,79,936
Closing Balance as on 31.03.2015					
<u>Foreign Contribution</u>					
Cash in Hand		443		959	
Standard chartered Bank		18,40,082	18,40,525	2,85,999	2,86,958
<u>Local Contribution</u>					
Cash in Hand				400	
Standard chartered Bank		5,27,718	5,27,718	5,22,770	5,23,170
			69,76,845		41,92,896
<b>Notes on Accounts</b>	18				

This is the Income & Expenditure Account as referred to our report of even date

Ashok K. Das & Co.  
Chartered Accountants  
(FRN:-325910E)

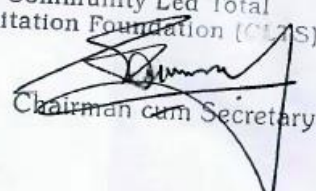
  
Ashok K Das  
(Proprietor)  
M No:- 050444

Place Kolkata  
Date: 22 September 2015



For and on behalf of  
Community Led Total Sanitation Foundation (CLTS Foundation)

Community Led Total  
Sanitation Foundation (CLTS)

  
Chairman cum Secretary

Community Led Total  
Sanitation Foundation (CLTS)

Swati Kar

Trustee